

VISALIA CONVENTION AND VISITORS' BUREAU

Wednesday, November 13, 2024 • 9:00 a.m. Meeting Minutes Visit Visalia Office – 112 E. Main

Chair: Steve Nelsen	ıir: Steve Nelsen 🔋 Staff: Sherrie Bakke, Suzanne Bianco				
Members Present: Anil Chagan Denise Taylor -Conner John Oneto Brett Taylor Katy Young		Members Absent: Adrian Reynosa	Present - 6 Absent – 1 Quorum – Y	Others Present/Guests: Daivd Ahern, The Darling Hotel Walter Deissler, Visalia Heritage Carrie Groover, Marriott John Lollis: Assistant City Manager	
TOPIC		Discussion/Recommend	dations	ACTION	RESPONSIBLE
Call to Order	Steven Nelsen, Chair, called the meeting to order at 9:01am.		Information only	Nelsen	
Public Comment	agenda. E	agenda. Each speaker will be allowed three minutes. No action can be taken, at this time,		Invitation to Visalia Heritage Stakeholder Meeting: November 14, 3pm, The Lofts	Deissler
Approval of Meeting Minutes	minutes presente	notioned to approve the October and the October 23, 2024 special ed. Taylor -Conner seconded the ed without discussion.	meeting minutes as	Approved 10/9/2024 and 10/23/2024 Minutes.	Oneto/Taylor - Conner

2.	 John Oneto presented the financials with the following notations: Budget is on target as expected Modified the Budget vs Actual Report to reflect the full 12 months. Anticipating \$100,000 in unspent funding; \$75,000 from budgeted and unspent CVB Sales position and \$40,000 in TMD Funding within the marketing class – due to double entry of the IBCCES certification expense. Chagan to motioned to approve the October financials. Taylor seconded the motion. Motion approved. 	Approved October 2024 Financials	Chagan/Taylor
	 2025 draft budget was presented. This draft has not been reviewed or approved by TMD. Most significant adjustments from 2024 to 2025. No funding for a sales position Nearly a 25% increase in marketing spend. (while projecting 11% funding increase from TMD) Increased funding for FAM Tours Funding to update the website - \$40,000 Continued funding of the Knowland lead generating platform 		
	Staff costs Wages, and employer paid taxes and benefits are allocated Administration/operations – COV 63% TMD 37% Marketing – COV 41% TMD 58% This includes convention and leisure marketing Destination Development COV 19% TMD 81% Mainly Certified Autism Destination Wage increase – 3% for administrative influencer Increase phone stipend from \$50 to \$100 per month and include the Executive Director in the benefit.		
	 The budget does not include funding for new incentive dollars – we projected new incentives would be covered through retained earnings. We have redefined incentives in the 2025 budget to reflect more relationship building, get the meeting planners attention and repeat group retention building strategies. 		
	Board Discussion: Oneto inquired about the process for renewing the CVB Contract. Staff had not inquired. Lollis suggested Council has a budget work session scheduled for January 11, 2025	City Contract Renewal – Follow up needed	Staff

3	Appointment	Term of service ends on 12/31/2024 for Board Member Young. Chagan motioned to approve Walter Deissler to the Visalia Convention and Visitors Bureau Board of Directors to serve January 1, 2025 – December 31, 2027. Walter serves as an at large member of the board. Motion seconded by Taylor; motion carried.	Board Appointment Deissler	Chagan/Taylor
4.		Chair, tradition has been to limit service of the chair to 2 year allowing other board members opportunity for leadership. Chagan. Oneto motioned to keep the 2024 Officers in place, needing only to fill the Vice Chair position currently held by her, Taylor seconded the motion. Motion was approved, with Chagan opposed.	Steve Nelsen, 2025 Chair Anil Chaga, 2025 Vice Chair	Oneto/Taylor Taylor/ Taylor- Conner
5.	Changes	Oneto motioned to move the next meeting from December 11 to Tuesday, December 10, 2024 due to scheduling conflict for City Council members and the January meeting from January 8, 2025 to Wednesday, January 15, 2025 due to staff attending different industry events. Talyor seconded the motion. Motion carried.	Meeting Date Changes	Oneto/Taylor
		Informational Items		

1. Executive Director	Destination Development	Information and	Bakke
	 Tourism Summit: Thank you and feedback 	discussion	
	 Destination by Design Next Steps: 		
	Sequoia Legacy Tree update		
	 Visalia Heritage Stakeholder Meeting: November 14 		
	Marketing: Convention and Leisure		
	HVS Study Presentation		
	11V3 Slody Fresemanori		
	Convention Sales		
	 YTD our office has supported 64 RFPs for meeting in Visalia 		
	 This weekend is our last Citywide – Future Business Leaders 		
	of America- Leadership Development Institute		
	 No contracts executed in October. 		
	 Pending proposals represent 9426 Room Nights in 2025 - 2030. 		
	Three of the proposals are new groups and represent \$47,000 i	n	
	incentives.		
	Of the 34 lost conventions:		
	 9 or 26% were due to no available space in Visalia. This 		
	represented 6217 RN or 43% of the total room nights lost. 2 events	;	
	were canceled, and one was lost due to not meeting their 2024		
	needs.		
	Purpose: Define group business solicitation marketing, geo and industry, to establish a guide for in- person prospecting event attendance.		
	Faith Based – with limited air travel		
	Association – Primary audience in California -		
	Outcomes:		
	Sales will plan on attending:		
	Destination California (NorthStar) hosted sales events Currently VCC pays registration and CVB is an add on		
	RCMA Emerge – when on west coast		
	o Currently CVB pays registration and add on – VCC pays travel for their staff to attend		
	 Cal SAE Seasonal Spectacular Currently CVB manages booth registration and add-ons. When pre-approved the 		
	partners, Wyndham, Marriott and VCB will pay fair share of event expenses. In 2024 – CVB pays all but additional CVB staff attendance.		
	Worth Consideration:		
	CalSAE – Elevate		
	o VCC General Manager attended in 2024. CVB passed		
	MPI West Coast Events Steven is a member of MPI		

Convention Sales Strategic Planning with VCC – Rubric to evaluate the value of a group.

Purpose: To maximize sales efficiency with a measurable plan to grow group meeting business in Visalia, including directing business to appropriate venue partners when unable to accommodate or the business is no longer able to maximize the convention center space – to make room for new and larger groups.

Board discussion included the value of using this process to set a clear improvement plan and the need to ensure the economic value of groups spending outside of the Convention Center – hotels and sales tax.

The rubric point system identifies the weighted measures supporting those considerations.

Leisure

Suzanne reviewed the Tourism Dashboard drawing attention to the decrease in website traffic

Admin/Operations

Cal Travel Board Meeting – December 4 Tenaya Appointed to the Visit California Outlook Forum Steering Committee.

2. Tourism Marketing District	Visit Visalia received 11 proposals to serve as the Marketing Agency of Record. The scoring rubric with the top 4 contenders was displayed. The selection will be made at the November 20 meeting Additional Marketing Campaigns include Visit CA/ Brand USA International Marketing on Amazon Video Campaign with MMGY – repurposing and reducing to :30 footage gathered in making the CA Bus Association Video.	Information Only	Bakke
3. SEKI Report	Accepted a 4 th month detail to serve in Washington DC during the administrative transition. (10% in current role – 90% on new detail) 99 th Annual Trek to the Trees is Sunday, December 8. This is a Sanger and NPS Event. Preparing for a Visitor Use Management meeting. This has been resurrected post pandemic to evaluate visitor experience and park conservation. Hiring for a Tribal Liaison First snow yesterday, visitors struggled with chain utilization Wuksachi Lodge closing until March – during winter months their will be no food or lodging access on the SNP side. 99 th annual trek to the trees – December 8, 2024	Information Only	Kawasaki-Yee
Adjourn	Nelsen adjourned the meeting at 10:02	Adjourn	Nelsen

The next regular meeting: Wednesday, November 13, 2024, 9:00 am – Visit Visalia Tourism Office